

*I chose*



# 2005 Annual Report





*I chose Evanston Northwestern Healthcare ...*



*... because I can get my test results online*



*... because it's a great place to work*



*... because the physicians and staff  
respected my beliefs*



*... because we deliver first-rate care every day*

*Each day, people choose Evanston Northwestern Healthcare—as a place to receive care, as a place to practice medicine, as an employer, or as a partner in improving the health of our communities. In the pages of this year’s Annual Report, you’ll meet some of those people and learn why they made those choices.*

We were naturally pleased to see continued growth in the number of patients who choose Evanston Northwestern Healthcare.

Outstanding attending physicians on faculty at Northwestern University give patients excellent reasons to choose ENH. Here are just a few of the many specialists who have joined us this year:

- Eleni Dimaraki, MD, who brings both clinical and research expertise to the study of diabetes
- Carolyn Kirschner, MD, FACOG, FACS, who joined our gynecologic oncology team after spending seven years in Nigeria treating women who required complex gynecologic surgery
- Mark Lampert, MD, FACC, a specialist in non-invasive cardiac imaging, who has been named Section Chief of Clinical Cardiology
- Shaun T. O’Leary, MD, PhD, a neurosurgeon who specializes in treating patients with Parkinson’s disease, complex pain disorders and disorders of the spine
- Frank Tu, MD, MPH, who leads our new Division of Gynecologic Endoscopic Surgery and Female Chronic Pelvic Pain

And because many people rely on their primary care physicians to guide them to the right specialists, we



**Mark R. Neaman and William L. Davis**

continue to expand the number and geographic spread of those primary physicians affiliated with ENH. Investments in technology and facilities have given patients additional reasons to choose ENH. We have the first 64-slice CT scanner on the North Shore. In the span of just five heartbeats, Evanston Northwestern Healthcare physicians are now able to diagnose life-threatening problems, such as aortic dissections, blood clots in the lung and coronary artery disease. The scanner can produce three-dimensional images of the heart and coronary arteries with extraordinary clarity and speed.

We continue to enhance our electronic medical record system, already one of the most advanced in the nation. This year, we collaborated with Epic Systems to develop a new module for medical oncology, which will help physicians better coordinate the inpatient and outpatient aspects of cancer care and improve the patient's treatment experience.

Use of ENHfirst.org Platinum, our patient portal, continues to grow. Today, more than 6,500 patients enjoy the ease and efficiency of being able to use their own computers to see their medical records, make appointments, order prescription refills and send secure messages to their physicians. Today, primary care and family medicine physicians, obstetricians/gynecologists and pediatricians can offer this free service to their patients.

Evanston Northwestern Healthcare Research Institute also gave additional reasons to choose ENH, with more than \$100 million of federal research grants in place, ranking ENH Research Institute as the top independent research institution in Illinois.

Highland Park Hospital's new 67,000-square-foot Ambulatory Care Center—one of the largest improvement projects at the hospital since our merger in 2000—now offers some of the most advanced diagnostic and treatment technologies, including CT/PET imaging. This technology provides both physical and metabolic information and is useful in the diagnosis of cancer, to determine the location of tumors and the extent of tumor growth; in neurology, to aid in diagnosis of Alzheimer's, dementia, stroke,

brain tumors and seizures; and in cardiology, to determine the viability of the heart muscle.

The facility also houses:

- An additional site for the Kellogg Cancer Care Center
- A Breast Imaging Center with a computerized detection system that can provide enhanced interpretation of screening mammograms
- A CT Simulator, technology that "maps" the intended site for radiation therapy
- A Linear Accelerator that delivers precise doses of radiation using Intensity-Modulated Radiation Therapy (IMRT) technology. This allows higher doses of radiation to be delivered to tumors while sparing healthy tissue
- Cardiac Stress Testing

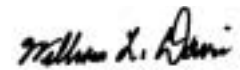
Despite these undeniable improvements to Highland Park Hospital, we now find ourselves defending our five-year-old merger in court. The staff of the Federal Trade Commission contends that after the merger in 2000, ENH was able to raise prices to HMOs more than others in the marketplace, an allegation we vigorously dispute. It's important to note that this case is about what rates we negotiate with HMOs and managed care companies. It is NOT about any allegations of fraud, improper billing, unethical behavior, charity care violations, accounting irregularities or any other criminal activities that we seem to be reading a lot about these days around the country. And it is certainly not about the quality of patient care, which has improved because of the investments we've made in Highland Park Hospital and its integration into ENH.

Some very positive news is that the entire staff has done an exceptional job of managing our expenses, using our resources wisely while bringing more patients through our doors. We commend our physicians and staff for helping us achieve these notable results.

We look forward to a bright future and to giving more people good reasons to choose Evanston Northwestern Healthcare in the year ahead.



President and  
Chief Executive Officer



Chairman of the Board

“Your personal family physician is the one who often first diagnoses a problem and then is there for your continued treatment after the specialists’ work is over. They definitely deserve more credit than they often receive.”

Wilmette resident James E. Higgins

Higgins underwent quadruple heart bypass surgery at Evanston Hospital in February. And while he’s grateful for the expert care he received from his surgeon and cardiologists, Higgins says his primary care physician, Martin Kovachevich, DO, deserves much of the praise.

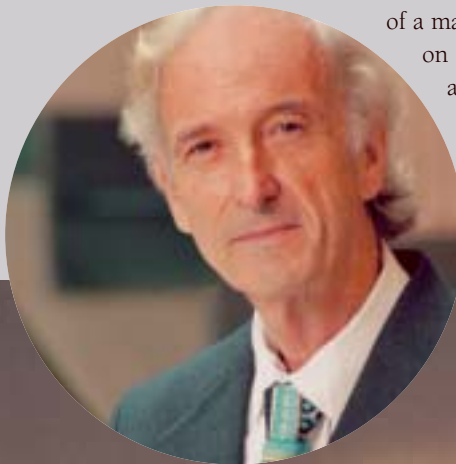
“Faced with the threat of the same sudden death that had happened to so many members of my family over generations, I would never have reached the specialists alive if not for the eagle-eye diagnosis of Dr. Kovachevich,” he said. It was Dr. Kovachevich, an Instructor at the Feinberg School of Medicine, who immediately ordered an ECG [electrocardiogram] upon learning that Higgins was experiencing gastric distress along with more than usual back pain, and insisted on further tests after reading the ECG.

Your primary care physician can be your best ally in maintaining your health. A physician who is familiar with you—and your medical history—can partner with you to identify risk factors for illness, determine what screening tests are appropriate for you, and guide you in addressing any health concerns that arise.

When you choose a primary care physician affiliated with Evanston Northwestern Healthcare, you have not only a partner in health but also

access to an array of specialists and all the resources

of a major teaching facility. Many physicians are on faculty at the Feinberg School of Medicine and are engaged in research, offering our patients the opportunity to participate in clinical trials. And we have the most advanced diagnostic and imaging technology available on the North Shore.



*“I want to be a well-rounded physician and I felt that the ENH Medicine residency program was the best place for me to achieve that.”*

Jeanne Farley-Li, MD, Chief Resident



Last year, we had 189,000 visits to our Web site ([www.enh.org/findadoctor](http://www.enh.org/findadoctor)) and calls to our physician referral line (847-570-5020) from people who wanted to find the physician who's right for them.

“At ENH you have all the best of an academic medical center with the advantages of a community setting,” Dr. Farley-Li said. “I am still amazed by how the program is able to equally balance the importance of medical education with quality of life. From this program, the residents generally feel prepared for careers in academics, private practice, and wherever else their journey leads.”

ENH offers 24 residency programs that are integrated through the Northwestern University system and routinely attract more applicants than there are spots available in the entering class. For instance, it's not uncommon for the Internal Medicine program to receive as many as 1,600 applications for 40 first-year positions. The Pathology program often attracts more than 200 applications for its four-year program, and the Family Medicine program typically sees 350 for its four openings each year.





*“Telephone tag is slow and inefficient. With ENHfirst.org, I feel I’ve been able to develop a better relationship with my primary care physician.”*

Merrill Gassman, Glenview resident and patient of David Lerner, MD



With ENHfirst.org Platinum, our patients can use their home computers to view their electronic medical records, schedule appointments and send secure messages to their physicians day or night. Few hospitals in the country offer this kind of access.

"I get the results of my medical tests rapidly, and I can see the test results in detail as well as the reports of the specialists who review them," Gassman said. "I can see my doctor's open appointments without having to ask his office staff what times are available. This communication interface has been excellent."

Currently, more than 140 doctors can offer this free service to their patients. And we've rolled it out to specialists' offices, too, beginning with Otolaryngology, Orthopaedics, Physical Medicine and Rehab, and Pediatric Endocrinology.

Patients can:

- View their health records, including current medical issues, current medications, immunizations, allergies and test results that the physician has released for viewing online
- View their child's health records through our "proxy" feature
- Send a secure message or question to the physician's office
- Schedule appointments up to one year in advance or as little as 24 hours ahead
- Request prescription renewals and have the prescription sent electronically to their preferred pharmacy
- Pay their bills online using Visa, MasterCard and Discover
- Register for community events and health education classes
- Make a charitable gift to Evanston Northwestern Healthcare

Our electronic patient record system makes it possible. We have eliminated all paper charts and replaced them with a single, electronic record. Now ENHfirst.org Platinum gives patients access to their own data, and more control over their healthcare.

“Evanston Northwestern Healthcare is a leader in the use of electronic medical records. It's one of only a few in the nation to achieve this level of integration. It is setting an example for other hospitals to follow.”

**Scott Wallace, President and CEO, The National Alliance for Health Information Technology**



Evanston Northwestern Healthcare has made a multimillion-dollar commitment to medical informatics as a way to improve the quality of our care and the safety of our patients. Few hospitals in the nation have implemented electronic health records as comprehensively as we have; we are truly

at the vanguard of a revolution in healthcare.

Our efforts continue to draw attention from government and healthcare leaders. David Brailer, MD, PhD, National Coordinator for Health Information Technology, came to Evanston Northwestern Healthcare last December and talked about his visit at the HIMSS 2005 Conference. "[Electronic Health Records] must be in physician offices, hospitals, and other clinical settings and used routinely by clinicians," he said. "Without EHRs in place, there is little chance of gaining significant improvements in quality and cost-effectiveness and of unifying the clinical process around the consumer."

Here are some of the other accolades we've received this year:

### **Davies Award**

This year, we accepted the 2004 Nicholas E. Davies Award of Excellence for Healthcare Organizations, presented by the Healthcare Information and Management Systems Society (HIMSS). "Evanston Northwestern Healthcare offers a clear model to other health systems on how to implement and use an electronic medical record," said Asif Ahmad, chair of the Davies Organizational Award Task Force and vice president and CIO for Duke University Medical Center. "The way ENH has interwoven quality and safety into the system through its innovative use of clinical decision support is absolutely phenomenal." continued >>

continued >>

## Most Wired/Most Wireless

In 2004 and 2005 we were named one of the nation's 100 Most Wired and 25 Most Wireless, according to Hospitals & Health Networks magazine, the journal of the American Hospital Association. According to an outcomes analysis conducted for the magazine by Solucient, the 100 Most Wired hospitals have, on average, risk-adjusted mortality rates that are 7.2 percent lower than other hospitals, even after controlling for the size of the hospital and teaching status. While the new survey doesn't establish a "cause and effect" relationship between information technology use and improved outcomes, it shows that technology can play an important role in quality.

## Consumers Digest "50 Exceptional U.S. Hospitals"

In its April 2005 cover story on hospital safety, Consumers Digest identified "50 Exceptional U.S. Hospitals." Only three Illinois hospitals made the list: Evanston, Glenbrook and Highland Park Hospitals.

## Among the Best in the Midwest

The Midwest Business Group on Health (MBGH), a non-profit organization representing 70 major employers committed to improving the quality and cost effectiveness of health benefits and the health status of employees, named Evanston Northwestern Healthcare's three hospitals to its list of 37 Illinois hospitals that have embraced the concept of publicly reporting their efforts to reduce medical errors.

## CEO IT Award

The Healthcare Information and Management Systems Society (HIMSS) and Modern Healthcare presented the 2005 CEO IT Achievement Award to Mark R. Neaman, president and CEO of Evanston Northwestern Healthcare, and to the chief executives of Baylor Health Care System in Texas and the Kaiser Foundation Health Plan & Hospitals in California. "These CEOs have guided their organizations to the forefront of healthcare with the strategic integration of information technology and management systems for the delivery of quality patient care," said H. Stephen Lieber, HIMSS president/CEO.

## CIO 100 Award

ENH was honored at the 18th annual CIO 100 awards, which celebrated 100 organizations that demonstrate "boldness." According to CIO Magazine, "Boldness is the willingness to embrace significant risk for the sake of great reward. Organizations and leaders that are bold are playing to win, not just survive."

*"The Leapfrog Group values Evanston Northwestern Healthcare's commitment to patient safety and quality and commends it for sharing its progress in those areas publicly with its community. ENH has regularly performed well in Leapfrog's Hospital Quality and Patient Safety Survey."*

Suzanne Delbanco, CEO of The Leapfrog Group



The Leapfrog Group measures hospitals' performance as a way to encourage improvements in the safety, quality and affordability of healthcare.

Evanston, Glenbrook and Highland Park Hospitals have fully implemented Leapfrog's recommended practices for computerized physician order entry; intensive care unit staffing by physicians experienced in critical care medicine; and The Leapfrog Safe Practices Score, based on the National Quality Foundation-endorsed Safe Practices. For more information, go to [www.leapfroggroup.org](http://www.leapfroggroup.org)

Evanston Northwestern Healthcare defines “quality” as doing the right things in the right way—consistently. We believe that collecting and analyzing process and outcomes data is key to making good clinical decisions.

One example of our commitment to quality is our patent-pending preoperative review Web site, which will provide for automatic second opinions before gynecological surgery is scheduled. Hysterectomies are the most-performed operation in the United States, with some 600,000 done each year, according to the Institute of Medicine. But how do we know that all of those surgeries were really necessary, or appropriately evaluated?

ENH hired a software development firm to help us build a first-of-its-kind reporting tool to guide our decision-making process; the tool is currently in a pilot phase. When a physician wants to perform elective gynecological surgery, he or she will go online and answer a series of questions that reflect best practices accepted by the American College of Gynecology. If the answers match up with the guidelines, the surgery will be approved and may be scheduled. If they don't match, the system will send a blind e-mail (stripping away any information that could identify the patient or the doctor) to a panel of ENH gynecologists for review. Within 24 hours, the requesting physician will receive approval, denial or a request for more information.

“The system provides assurance for patients, physicians and third-party payers that the case is indicated and has been appropriately evaluated,” said Ken Nelson, MD, (right) a Senior Attending physician at ENH and an Associate Professor at the Feinberg School who helped lead the project. “No other hospital in the U.S. is doing anything like this.”



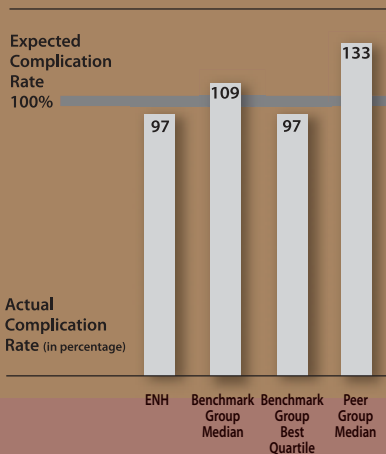
Another unique initiative began on Aug. 1, when ENH launched a system-wide admission screening program to detect methicillin-resistant Staphylococcus aureus (MRSA), a difficult-to-treat strain of bacteria that doesn't respond to common antibiotics and is a significant cause of hospital-acquired infections. “This initiative is the first of its kind in the country that uses a combination of the electronic medical record and same-day molecular testing to screen patients on admission and determine if they are infected with MRSA or are colonized with the bacteria but are not yet infected,” said Lance Peterson, MD, FASCP, Epidemiologist and Director of Clinical Microbiology and Infectious Disease Research at Evanston Northwestern Healthcare, and Professor of Pathology and Medicine at Northwestern University's Feinberg School of Medicine.

The combination of these technologies allows doctors to immediately identify and treat patients who may otherwise be unaware of having MRSA. That's because the electronic medical record prompts the admitting team to order and collect a nasal swab before a healthcare provider moves to the next computer screen. Then, each patient's nasal sample is tested using real-time DNA analysis that identifies MRSA in less than two hours, compared to the current two to four days. Once diagnosed, patients are treated with a nasal antibiotic ointment for five days.

“No other hospital in the country has ENH's level of commitment to reduce MRSA among its patient population,” said Dr. Peterson. “In fact, every member of our community ultimately will benefit from this initiative because patients with active MRSA infections will be isolated and receive immediate treatment; those colonized with the bacteria but not yet infected also will be treated so they don't develop an active infection or unknowingly spread MRSA to others elsewhere in the hospital or community after they are discharged.”

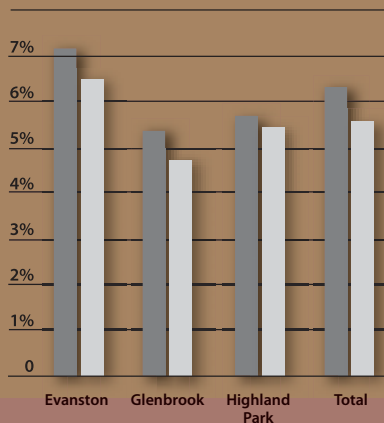
### ENH Patient Safety Better Than Teaching Hospital Peers

Better when actual rate is less than expected rate



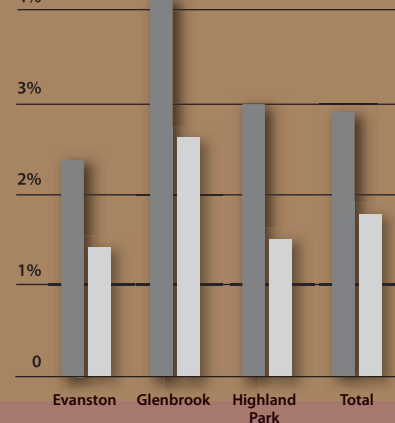
### ENH Complication Rate Better Than Expected (Risk Adjusted)

Expected Actual  
Better when actual rate is less than expected rate



### ENH Mortality Rate Better Than Expected (Risk Adjusted)

Expected Actual  
Better when actual rate is less than expected rate





“The Hospital played a pivotal role in bringing the Community Health Center to fruition. This facility will serve people in legitimate need of healthcare services and it will do so in a compassionate and culturally sensitive manner.”

**Dale Galassie, MS, MA, Executive Director, Lake County Health Department/Community Health Center**



The Healthcare Foundation of Highland Park, formed after the merger of Highland Park Hospital and Evanston Northwestern Healthcare, contributed \$500,000 toward the Community Health Center, which will help meet the primary care needs of the underserved in Highland Park and Highwood when it opens early next year.

“Due in large part to the initial leadership and commitment of Highland Park Hospital, the community galvanized its support of a health center in downtown Highland Park,” Galassie said. “The hospital is central to the area’s strong community spirit and commitment to increasing access to healthcare.”

At Evanston Northwestern Healthcare, caring goes beyond the bedside, physician offices, clinics and research centers, and into our communities. As a

healthcare organization, our mission is to preserve and improve human life; as a not-for-profit health system, we are obliged to reinvest our resources to improve the quality of life in the community.

Working with partners in making decisions that impact community health is at the core of our efforts. Here are just some of the things our partners say about us:

“The partnership of Evanston Township High School, the City of Evanston, and Evanston Hospital has produced one the best school-based health centers in the United States. Almost 2,000 students are recipients of some of the highest quality healthcare available to adolescents. We are thankful to each of the partners



for their cooperation and significant contributions. The resources provided by ENH in dollars and medical expertise are critical to the success of the center.”

**Allan Alson, Superintendent, Evanston Township High School District 202**

“The partnership between Glenbrook Hospital and The Glenview Values Project is a natural one. It enhances the community as both work toward the enhancement of community education. The Hospital has been integral in helping to educate our community on a variety of health and wellness concerns. Glenbrook Hospital has been a wonderful asset as we work for the betterment of youth in the community.”

**Gerald D. Hill, PhD, Member, Glenview Values Project, Superintendent, Glenview School District #34**

“OASIS Chicago is most fortunate to have Evanston Northwestern Healthcare as its Health and Wellness Sponsor. In addition to financial assistance, ENH also provides all OASIS Health Awareness Lectures. These presentations are provided through ENH’s Mature Health Program and consist of a broad range of topics that appeal to adults aged 50 and older and are given by medical professionals who are leading specialists in their fields. ENH is an excellent community partner and OASIS looks forward to a continuing relationship, which will benefit its 13,000+ Chicagoland members.”

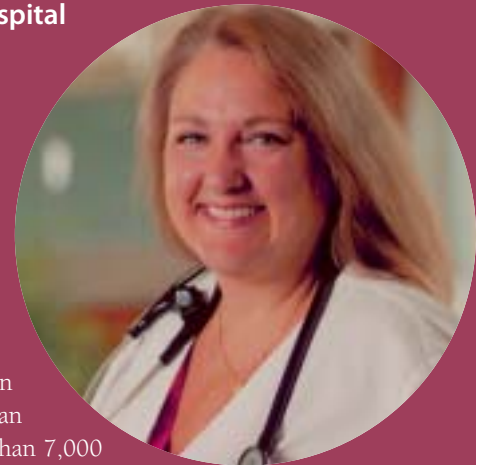
**Linda S. Kimball, Director, OASIS – Chicago**

**In addition, ENH provides financial and volunteer support to such organizations as the American Cancer Society, American Heart Association, Ricky Byrdsong Memorial Walk, Y-Me Race, Avon Walk for Breast Cancer, and American Diabetes Association.**

**We recognize that Evanston Northwestern Healthcare is only one of the partners integral to improving the health of our communities. But the more Evanston Northwestern Healthcare and its communities connect, the stronger and healthier both will become.**

*“There’s a lot of mutual respect among disciplines here. The physicians are wonderful—they respect nurses and value our input. The corporation values nurses, too, and that’s important to me. We get direction but also the independence to act and to make our own decisions; it makes the workday so much better. The ultimate beneficiary is the patient receiving care, because we have such an integrated team.”*

**Campsie Toson, Nurse Practitioner, Glenbrook Hospital**



Evanston Northwestern Healthcare is a major employer in the north suburban area, with more than 7,000 employees in our three hospitals and 65 medical offices. Because we are a teaching hospital affiliated with Northwestern University, our patients have access to some of the brightest minds and latest treatments. We strive to recruit and retain people who share our passion for continuously learning and finding better ways to deliver care.

“There are always new procedures being developed, and the medical staff is always asking if we can do it here,” said Ted Meehan, Chief Technologist in Nuclear Medicine at Highland Park Hospital, who has witnessed generations of staff and equipment changes over the last 25 years. “We recently installed a PET/CT scanner, so now patients in our area don’t have to travel far from home to get to that kind of technology.”

Whether we’re implementing new technology or helping our people develop their skills and leadership qualities, we always keep this goal in mind: to be the best place to receive care and the best place to build a career.



*“I’m grateful for everything they did for me. Without their help, I would have had to declare bankruptcy or sell my house.”*

Dean Garrison

When Evanston resident Dean Garrison fell and fractured his hip, he did not have health insurance. “I fell on a Tuesday—that Friday I was supposed to go to sign up for Medicare and Social Security.”

After hip surgery, physical therapy and other care, Garrison’s hospital bill was nearly \$50,000; physician bills were around \$15,000. “It looked bleak for a little while,” he said. “When the bills started rolling in, I became a little frantic.”

But Yemisi Hester from ENH’s Financial Counseling department called him at home and offered her help. “Yemisi convinced just about everybody who had taken care of me to cut their bills in half,” Garrison says with amazement.

In addition to a 50 percent discount on the hospital bill, Hester secured discounts from Radiology, the ENH Medical Group, and independent physicians who had cared for him.

“She stayed in touch with me until all the bills were paid.”

Today, Garrison is concentrating on his work as a music editor—tailoring the music that ice skaters use in competitions and ice shows—and not worrying about medical bills.



**Evanston Northwestern Healthcare is committed to supporting qualified residents who may not be able to pay the entire cost of their care. Our financial assistance policy offers free care to qualifying patients whose income is at or below 200 percent of the Federal poverty level. Patients whose income is above 200 percent of the Federal poverty level may qualify for discounts ranging from 10 percent to 85 percent based on a sliding scale. A team of financial counselors at each of our hospitals and many medical office sites stands ready to assist patients with limited financial resources or limited health coverage.**

Less than a month after giving birth to her first child, Sonia Viramontes was rushed to the Highland Park Hospital emergency room with severe stomach pains. A CT scan revealed a tumor on her pancreas, and she was transferred to Evanston Hospital for surgery. The procedure she faced was complex: it involved the removal or alteration of multiple gastrointestinal organs. But Viramontes also had a request that would make the operation even more delicate.

“I requested bloodless surgery due to my religious beliefs as a Jehovah’s Witness,” said Viramontes. “I was going in for major surgery, and of course I was concerned about the outcome. But I also wanted to be sure that my personal beliefs would be respected.”

Viramontes met with surgical oncologists Malcolm Bilimoria, MD, and Stephen F. Sener, MD, for some very honest, frank discussions about having the surgery without any blood transfusions or blood products. Dr. Bilimoria, an Assistant Professor at the Feinberg School, and Dr. Sener, a Professor who is also President of the American Cancer Society, spent a lot of time reviewing her options. “Once they knew that I completely understood the procedure and the risks, they respected my wishes.”

Culture, religion and tradition are increasingly finding their way into Evanston Northwestern Healthcare hospitals and Medical Group offices, so the Cultural and Religious Diversity Task Force was developed to help us navigate these issues. In addition, consultative services are available for both patients and caregivers through the Department of Pastoral Care and Healing Arts.

*“You go to a hospital for the best possible care, but you also want respect for your personal beliefs. Dr. Bilimoria and Dr. Sener gave me both.”*

**Sonia Viramontes, Round Lake**



When the parents of a baby in the Infant Special Care Unit asked to have holy water administered to the baby, the patient’s nurse, physician, family, the hospital chaplain and a local imam—a Muslim religious leader—worked together to formulate a plan that would fulfill the family’s religious needs while maintaining a medically safe environment for the patient.

“The imam helped us understand that holy water is thought to have healing properties,” said Chaplain John Katonah, Director of the Department of Pastoral Care and Healing Arts. “The family felt it might help their sick child.” After the water was carefully examined and sterilized in Evanston Hospital’s lab, the family’s wish was granted.

“A lot of the time, it’s a matter of cultural negotiation,” said Soo Shim, LCSW, a member of the task force. “As medical professionals, we want to make sure we’re providing the best medical care to our patients. But we also need to be aware of the reasons our patients and our families make the decisions that they do. And it’s our job to work with them so both entities can accomplish their goal—doing what is best for the patient.”



making available Sunday hours at key sites throughout our market. This unparalleled access is possible by leveraging the power of our electronic medical record system to redefine the “group practice” to include physicians across our many sites of care—all equipped with the real-time information they need to care for the patient and communicate with others who partner in that care.

Our practices are also redefining patient access through implementation of ENHfirst.org Platinum, our online portal which allows patients to view their health records, receive test results, ask for medical advice, schedule appointments, request prescription renewals and pay bills—all via the Internet. (See page 7.)

### **Extending “Best Practice Care Models” Across our Practices**

While we work to meet or exceed our patients’ needs, we have also made significant gains in ensuring that best practice diagnostic and treatment models are integrated into the care we provide. Through our electronic medical record system, we are able to provide the most current, evidence-based protocols to assist our

physicians in the treatment of specific conditions, such as diabetes, asthma and heart disease. We are also implementing electronic health reminders—tools that alert physicians to specific screenings or diagnostic tests appropriate to a patient’s health status. In addition, our advanced technology allows our on-call physicians to view a patient’s complete medical record before speaking with or examining the patient. They can monitor patient progress remotely—wherever our physicians are, they can log on. And our system is able to create custom fact sheets physicians use to help patients understand their medical conditions and health recommendations. We track and evaluate the effectiveness of all these tools and protocols on a regular basis to assure we continue to improve the care we provide our patients.

### **Expanding the Breadth of Services Provided**

Our history of quality, combined with our recent focus on advances in care and technology, have enabled us to attract some of the most talented and compassionate physicians to our multi-specialty group. For example, we’ve considerably increased our expertise in areas including cardiology, endocrinology, oncology and neurosurgery. We’ve also expanded access to ENH Medical Group primary care in Lake County by welcoming a highly regarded group of Family Medicine physicians to our organization. The Gurnee group was attracted to us because of our electronic medical record and the opportunity to be a part of an advanced, integrated system of care. All of these fine physicians have allowed us to expand our capabilities, ultimately improving the level of services and quality of care we provide our patients.

### **Looking Ahead**

In 2005, we concentrated on utilizing advanced technology to “hard wire” improvements into the care we provide and the access and services we offer. We look forward to building upon these accomplishments in 2006 and continuing our mission to be the best place to receive care, the best place to build a career and the best place to practice medicine.

Joseph Golbus, MD  
President  
ENH Medical Group

“ENH places a priority on good patient outcomes, and that translates directly into support for our outcomes research center. With more than 60 faculty and staff, we are among the largest patient-reported outcomes research centers in the world. This year, we received a \$6.7 million NIH grant that positions us at the center of a national effort to collect, manage and analyze quality-of-life data to improve clinical research and care for people with chronic diseases.”



**David Cella, PhD**

Director of the ENH Center on Outcomes, Research and Education (CORE) and Professor of Psychiatry at Northwestern University's Feinberg School of Medicine.



## Research Institute

Evanston Northwestern Healthcare's patients are not the only ones who have chosen wisely. Across the last five years, more than 30 major physician-scientists have left some of the nation's most prestigious academic-medical institutions to relocate their research and clinical programs to ENH. Those places include Harvard, Duke, Cornell, Columbia, Cal-Berkeley and nearby University of Chicago, to mention a few. Two vital elements of ENH Research Institute's mission are to add value to the clinical care programs by both recruiting the brightest and the best and by integrating leading-edge research into clinical activities. The ENH Research Institute is clearly fulfilling that mission.

The ENH Research Institute celebrated its ninth anniversary in October 2005. Since its inception in 1996,

annualized external awards have increased more than ten-fold, and research space has increased six-fold. Across the same period, ENH's national ranking by the National Institutes of Health has risen from 65 to 22 among the nation's top research hospitals. Today ENH is also the #1 independent research institution in the State of Illinois and the #12 multispecialty independent research facility in the nation.

All in all, FY2005 was another banner year for growth of the ENH Research Institute. For this we owe our numerous leaders and supporters a debt of gratitude.

Deborah de Hoyos  
Chairman of the Board  
ENH Research Institute

Leopold G. Selker, PhD  
President  
ENH Research Institute

### Then and Now

*For the years ended  
September 30*

	1996	2005
Square Footage	25,000	124,000
Number of Externally Funded Principal Investigators	75	163
Annualized External Awards	\$3 million	\$34 million
Total External Awards	\$8 million	\$100 million
National Ranking by NIH	65	22

### Vital Signs

*For the years ended  
September 30*

	2004	2005*	Change
Number of Proposals	416	412	
Federal and Private Grants	\$28.7 million	\$33.5 million	16.7%
Total Expenditures	\$33.1 million	\$37.8 million	14.2%

\*Unaudited

## 2005 Financial Statements

For the fiscal year ended September 30, 2005, Evanston Northwestern Healthcare's (ENH) unaudited results from operations showed a net income of \$36.7 million or 51 percent better than the audited results of the previous fiscal year. Year to year, operating revenue increased 4 percent to \$1,061 million primarily due to growth in outpatient services. This result was offset somewhat by lower inpatient revenue in the Hospitals and the discontinuation of certain contracts with the Independent Physicians Association. Additionally, continued expense control and improvements in the revenue cycle held the growth in expenses to just 2 percent over last year.

Unaudited, non-operating income for the fiscal year was \$27.3 million, an increase of \$8.3 million from the previous fiscal year. The balance sheet and liquidity of ENH also improved during the year. The total return for the Second Century Fund for the 12 months was 12.6 percent or 1 percent better than the composite index. At end of the fiscal year, the investment portfolio held \$93 million of unrealized capital gains.

Additional patients choosing Evanston Northwestern Healthcare were in evidence in the financial performance for the year. Net outpatient revenue grew 17.2 percent to \$403.3 million and equaled 53 percent of net patient revenue for the Hospitals. Leading this growth was a 10.7 percent increase in radiology and cardiology outpatient procedures which were, in turn, facilitated by the opening of the Ambulatory Care Center at Highland Park Hospital and the continued popularity of the radiology center in Vernon Hills. The Ambulatory Care Center is also the site of ENH's newest Positron Emission Tomography or PET equipment which gives our physicians enhanced capability to diagnose and manage the care of their patients.

Our electronic medical record system, in addition to its superior clinical benefits, provided the platform for higher physician productivity. Importantly for our physicians, through the better capture of front end data, discounts on collections improved by 2.4 percent and days in receivables decreased 29.8 percent to 42 days. These results were accomplished through the functionality of the system, focused efforts in the physicians' offices and the outsourcing of the physician billing function to a specialized company at a significant dollar savings to the Corporation.

In response to new regulations, ENH was the first to file the State-mandated "Community Benefits Plan Report" for the year which ended in September 2004. This report required a detailed accounting of the various services provided to the ENH community. Based on cost of services, ENH reported that it had delivered in excess of \$80 million of charity care and community benefit for the year. Notwithstanding, the nonprofit hospital industry continues to be under attack by some to justify maintaining its tax-exempt status.

Entering into fiscal 2006, the Corporate emphasis will continue to be on growth of outpatient services, cost control and higher levels of efficiency. Revenue cycle efforts will be maintained, but as ENH approaches best practice levels of bad debt and billing denials, significant gains will be more difficult. The financial challenges of healthcare remain, but so does the dedication of our physicians and staff to serving the needs of the patients who choose Evanston Northwestern Healthcare.

continued >>

*Patients choosing Evanston Northwestern Healthcare were in evidence in the financial performance for the year. Net outpatient revenue grew 17.2 percent to \$403.3 million and equaled 53 percent of net patient revenue for the Hospitals.*



## Evanston Northwestern Healthcare Corporation Statements of Financial Condition

**As of September 30, 2005 and 2004**

*(in thousands of dollars)*

### Assets

		2005*	2004
Current Assets	Cash and cash equivalents	\$ 24,025	\$ 35,834
	Accounts receivable, net of allowances	158,256	154,715
	Other current assets	119,120	35,817
	Total current assets	301,401	226,366
	Investments in Marketable Securities, Available for General Use	1,388,807	1,225,466
Investments Limited As To Use	Internally designated for capital replacement and expansion and other	118,085	103,317
	Externally designated under bond indenture	5,001	4,998
		123,086	108,315
Other Assets	Property and equipment, net	582,028	591,501
	Other	76,792	59,313
		658,820	650,814
	Total Assets	<u>\$2,472,114</u>	<u>\$2,210,961</u>

### Liabilities And Corporate Equity

Current Liabilities	Accounts payable and accrued expenses	\$ 207,051	\$ 130,991
	Current maturity of long-term debt	10,000	0
	Other current liabilities	19,753	25,025
	Total current liabilities	236,804	156,016
Noncurrent Liabilities	Long-term debt, less current maturities	617,300	627,300
	Other	241,141	193,627
	Total noncurrent liabilities	858,441	820,927
Corporate Equity	Unrestricted net assets	1,234,462	1,108,529
	Temporarily restricted net assets	103,871	87,784
	Permanently restricted net assets	38,536	37,705
	Total corporate equity	1,376,869	1,234,018
	Total liabilities and corporate equity	<u>\$2,472,114</u>	<u>\$2,210,961</u>

\* Unaudited

## Evanston Northwestern Healthcare Corporation Statements of Operation

### For the Years Ended September 30, 2005 and 2004

(in thousands of dollars)

		2005*	2004
Unrestricted Revenue and Other Support	Net patient service revenue	\$ 925,751	\$ 874,583
	Premium revenue	44,237	60,350
	Other revenue	21,967	23,254
	Investment earnings to support operations	20,000	20,000
	Contribution from Healthcare Foundation of Highland Park	4,000	4,000
	Net assets released from restrictions used for operations	45,063	40,649
	<b>Total unrestricted revenue and other support</b>	<b>1,061,018</b>	<b>1,022,836</b>
	Operating Expenses	Salaries, wages and benefits	504,754
Supplies and services		344,351	324,222
Depreciation and amortization		82,227	79,327
Insurance		66,296	51,589
Provision for uncollectable accounts		17,591	32,414
Interest expense		9,059	7,894
<b>Total Operating Expenses</b>		<b>1,024,278</b>	<b>998,495</b>
	Income From Operations	36,740	24,341
Nonoperating Income		27,321	19,036
* Unaudited	Revenue, gains, losses and other support in excess of expenses	\$ 64,061	\$ 43,377

## Vital Signs

	2005	2004
<b>For the years ended September 30</b>		
Admissions (includes births)	38,850	40,770
Occupancy Percentage	81%	81%
Average Length of Stay (in days)	4.7	4.7
Total Emergency Room Visits	73,000	66,315
Outpatient Visits (excluding OP ER visits)	793,256	753,373
Philanthropy (in millions)	\$ 14.9	\$ 15.7

*“Because my husband Jim and I serve on the boards of two area hospitals, we know Chicago and its surrounding communities have some of the country’s leading healthcare institutions. We chose to make a leadership gift to breast cancer research at Evanston Northwestern Healthcare because of the compassion and skills of one of its outstanding physicians – Janardan Khandekar, MD – and his commitment to translational research. Dr. Khandekar saved my life. We chose to make our gift not only for what he did for me, but so he can continue to help others like me through advances in breast cancer research.”*

**Maxine Farrell, Lake Forest**



Last year, nearly 6,000 individuals, corporations and foundations chose to make charitable contributions to Evanston Northwestern Healthcare (ENH). Whether it was to recognize a caregiver who helped restore them to good health, to honor the memory of a friend who was treated here or support the hope for answers from our renowned medical research, each gift is a vote of confidence in ENH as a world-class healthcare institution.

More than \$96 million has been given to The Campaign for Evanston Northwestern Healthcare in its first three years, contributing to four endowed chairs, eight dedicated facilities, 15 research funds and 52 special programs. Nearly 24,000 gifts have been made to the Campaign so far, showing that people are choosing to support ENH in large numbers. Gifts in fiscal year 2005 demonstrate that the momentum from the Campaign continues to have tremendous impact on patient care, programs and research at ENH.

Through the generosity of the Arie and Ida Crown Memorial, ENH started the Center for Neurodevelopmental Disabilities, which will create a medical model for treating children with autism, attention deficit hyperactivity disorder (ADHD) or developmental language disorders. Jim and Maxine Farrell pledged their support to breast cancer research in honor of Janardan Khandekar, MD, Professor at Northwestern University. And as Evanston Northwestern Healthcare continues to garner awards for its investment in health information technology, a grant from The Searle Funds at The Chicago Community Trust will enable ENH to extend its electronic medical record system to a broader community of caregivers.

The Auxiliary of Evanston Northwestern Healthcare and The Auxiliary of Highland Park Hospital have long histories of providing crucial funding and dedicating time to our Hospitals (see sidebar). The incredible efforts of their members are illustrated in the many facility and program enhancements made throughout our institutions. Additionally, both groups provide critical, ongoing support for various hospital programs and scholarships through their membership and fundraising activities.

We are deeply grateful to all who are listed in this Annual Report for choosing to give to Evanston Northwestern Healthcare. Philanthropy plays a critical role in our patient care, medical education and research, and their generous partnership will help us continue our centuries-old mission of improving and preserving human life.



**Foundation**

Ronald G. Spaeth  
President  
ENH Foundation

### **The Auxiliary of Evanston Northwestern Healthcare**

President Mary Hoppe emphasized growth this year, and The Auxiliary certainly achieved it—115 new members have joined, surpassing the two-year goal of 100. And The Auxiliary raised \$1 million to support Evanston Northwestern Healthcare. The Associate Board has grown too; this dedicated group of 34 young men and women held its first gala event and donated \$25,000 to the Infant Special Care Unit at Evanston Hospital.

One of the most elegant events of the year, the Hospitals' Gala, was a "Champagne Safari" at the Field Museum attended by more than 830 guests, including more than 100 physicians. They, along with 32 corporate sponsors, helped raise more than \$578,000 for the research and treatment of Inflammatory Bowel Disease, The Auxiliary's new two-year funding goal. Another highlight was the American Craft Exposition. The 21st annual show attracted more than 10,000 craft enthusiasts and raised some \$350,000, which will be directed towards The Auxiliary's \$1.5 million Breast and Ovarian Cancer Endowment Fund and also to two \$50,000 projects benefiting breast and ovarian cancer research at ENH.

The Auxiliary Board adopted a new set of procedures governing the award, distribution and oversight of Auxiliary grants, which total about \$1 million each year. The Auxiliary continues to support a Research Scholarship; this year's recipient is Eileen Kelly Hensing, MD, who leads the Women's Heart Program. And Glenbrook South's Bridget McFadden, who will attend Illinois Wesleyan University, was the winner of a \$2,500 scholarship for a high school senior who plans to go into nursing.

But The Auxiliary does more than fundraising—this year 450 newborns stayed warm under their handmade stocking caps. They once again held a holiday decorating contest at Evanston and Glenbrook Hospitals, twice distributed flowers to all patients at those two hospitals, and gave 35 presentations to second-grade classrooms to ease the apprehension of hospital visits.

### **The Auxiliary of Highland Park Hospital**

President Patti Nahin and the dedicated volunteers of the Highland Park Auxiliary contributed to one of the most significant enhancements to the hospital—the new Ambulatory Care Center. Their \$1 million pledge has been used to purchase two mammography machines, and has been commemorated with a plaque in the waiting area.

This year's virtual event showcased the Ambulatory Care Center in a map distributed to friends and supporters. It raised more than \$80,000 and counting. "A Fashion Show in 3-G (Grandkids, Grown-ups and Grandmoms)" was a highly successful "friend-raiser" that attracted many community members who were not familiar with the work of the Auxiliary and treated them to a luncheon and fashion show. Participating stores offered discounts to all attendees.

Another fun event is the Breakfast Club, a program featuring a health-related topic held two or three times a year in a member's home—it's one of the benefits of membership in The Auxiliary.

Volunteer buyers and sales staff keep the Alcove Gift Shop one of the North Shore's most interesting shopping destinations and an important revenue source for The Auxiliary.

Volunteers also manage blood donor drives six times a year, made 400 infant caps, and deliver meals to homebound members of our community through our Mobile Meals program. Other ways the Auxiliary gives back to the community include a \$3,000 donation to Adult Day Care Services, 40 gift bags provided to cancer survivors as part of the American Cancer Society Relay for Life, scholarships of \$1,000 and \$1,500 to two deserving ENH employees, a donation to the Illinois Hospital Association's Scholarship Fund, and a gift basket to Maisy Borun, our "New Year Baby."

*During our fiscal year, October 1, 2004 to September 30, 2005, gifts and pledges of more than \$14 million were received to support our programs and research. We are pleased to recognize the following individuals, corporations and foundations for their generosity.*

## LEGACY SOCIETY

\$5,000,000 and above

The Auxiliary of Evanston Northwestern Healthcare  
 Mr. William B. Graham  
 The Healthcare Foundation of Highland Park  
 The Louis Family  
 John L. Patten Charitable Trust  
 Ruth Cain Ruggles  
 Mr. and Mrs. Charles R. Walgreen, Jr.  
 The Charles R. Walgreen, Jr. Family

## CHAIRMAN'S SOCIETY

\$1,000,000 to \$4,999,999

Anonymous	Mrs. H. Earl Hoover
The Allstate Foundation	John L. and Helen Kellogg Foundation
The Auxiliary of Highland Park Hospital	Robert and Myra Kraft Foundation
Louis W. Biegler	Foster G. McGaw Educational Foundation
Judson B. and Mary Alice Branch Estate	Muscular Dystrophy Association/Estate of James T. Guynes
Mrs. C. Selma Carton	Parkinson's Disease Research Society
Elizabeth D. Chinnock Estate	The Radiation Medicine Institute
Mrs. Toni Cobb	Daniel F. and Ada L. Rice Foundation
Owen L. Coon Foundation	Ralph Robinson Marital Trust
Warren B. Cozzens	The Searle Funds at The Chicago Community Trust
The Crown and Goodman Families	John G. Searle
Connie and Tom Duckworth	Mr. and Mrs. John D. Simms/Simms Family Foundation
Maxine P. and W. James Farrell	Nathan and Marion Stagman and Robin Stagman Weiss
Stephen J. Frawley Trust	
The Golder Family Foundation	
The Grainger Foundation	

## PATTEN CIRCLE

\$100,000 to \$999,999

Anonymous	Edith Marie Appleton Trust	Charles H. & Bertha L. Boothroyd Foundation	Cotter & Company
Abbott Laboratories	Associates in Anesthesia	The Edwin J. Brach Foundation	Dr. and Mrs. Arthur R. Crampton
Abbott Laboratories Fund	Charlene and Bob Baizer	Mrs. Janet D. Burch	Mr. and Mrs. John W. Croghan
Marshall Abraham Family/Ida and Irving Abraham Family Foundation	Mr. and Mrs. Charles L. Barancik	Mr. and Mrs. Duane L. Burnham	Lucille B. Crowder Trust
Dr. and Mrs. John C. Alexander, Jr.	M. R. Bauer Foundation	The Butz Foundation	Mrs. Robert Crown
The Allyn Foundation	Modestus Bauer Foundation	Mr. and Mrs. Wiley N. Caldwell	Bill and Judy Davis
Mr. and Mrs. Thomas I. Altholz	Baxter Allegiance Foundation	Dr. and Mrs. Joseph A. Caprini	Ms. Debora M. de Hoyos and Mr. Walter C. D. Carlson
American Brain Tumor Association	Becton Dickinson and Company	Dr. and Mrs. Terrence S. Carden, Jr.	Deerfield State Bank
Mr. Carlyle E. Anderson	Mr. and Mrs. Marshall Bennett	John and Brook Carl	Delta Foundation
Elizabeth W. Anderson Trust	Arnie and Ann Berlin/Berlin Family Fund	Chapman Charitable Foundation	Department of Medicine
Dr. and Mrs. Robert W. Anderson	Berner Charitable and Scholarship Foundation	Mrs. Walter Cherry	Department of Obstetrics & Gynecology
Aon Corporation	Grace A. Bersted Foundation	Albert B. Clark Estate	Department of Pediatrics
Aon Foundation	The Biegler Foundation	Clark Family Foundation	Department of Surgery
Appelbaum Family Foundation	Ms. Ellen Block	Jerome & Ilene Cole Foundation, Inc.	Eckenhoff Saunders Architects, Inc.
Susan D. and Lawrence W. Appelbaum	Blum-Kovler Foundation	Cole Taylor Bank	Ellerman Family Foundation >>
	Mrs. Florence Boone	Mr. Harry H. Coon	
		Sylvia McElin Corrigan	

The Legacy Society, Chairman's Society and Patten Circle recognize cumulative lifetime giving.



>> PATTEN CIRCLE \$100,000 TO \$999,999

Ms. Elizabeth J. Ellrodt and  
Mr. Scott C. Schweighauser  
Donald S. Elrod  
Evanston Northwestern Healthcare  
Professional Staff  
Mr. and Mrs. Richard J. Ferris  
Mr. and Mrs. Eli Field  
Fort James Foundation  
Enoch A. Frederick Estate  
Freed Family Foundation  
Mr. and Mrs. James L. Garard, Jr.  
Dr. Paul and Eileen Goldstein  
and Family  
The Carol Gollob Foundation for  
Breast Cancer Research  
Marvin E. Gollob Family  
Gramm Family Foundation  
Grant Healthcare Foundation  
George W. Grant Trust  
John D. Gray Family  
Mr. and Mrs. John C. Harris  
Harris Associates, L.P.  
The Irving Harris Foundation  
Mrs. Irvin H. Hartman, Jr.  
Mrs. Sibyl A. Heide  
Mr. Maurice D. Henery  
Robert A. and Margaret Hennessy  
Trust  
Harold and Frida Heyward  
The Hillebrand Family  
Mr. and Mrs. David H. Hoffmann  
Helen E. Hough Charitable Trust  
Mr. and Mrs. Richard T. Hough  
Household International  
Huss Foundation  
Mrs. Robert C. Hyndman  
Illinois Tool Works Foundation  
Dr. and Mrs. David M. Ingall  
Archer L. Jackson Estate  
Carol Marks Jacobsohn Foundation  
Oliver Jahn Trust  
Mrs. Harold James  
Johnson & Johnson  
A. D. Johnson Foundation  
SC Johnson Wax  
Mr. and Mrs. Wayne J. Johnson  
Gregory K. Jones and Family  
Jordan Industries, Inc.  
JP Morgan Chase  
Junior Board of Highland Park  
Hospital  
Kanter Family Foundation  
Roy F. Kehl  
Mr. Samuel Kersten  
Denyse C. King Estate  
Mrs. Helen P. Kirkpatrick  
Mr. and Mrs. Lester B. Knight III  
Harry and Julie Jansen Kraemer, Jr.  
Kraft Foods  
The Kresge Foundation  
Mrs. Honey Kugler-Olin  
The Randall Larrimore Family  
Dr. and Mrs. Richard H. Larson  
LaSalle National Bank  
Steven and Arlene Lazarus  
Foundation  
Mr. and Mrs. M. James Leider  
J.D. & Iva Leiper Trust  
Mr. and Mrs. Joseph Levy, Jr.  
Alfred J. Lilienfeld Trust  
Etta W. Lilienfeld Trust  
Mr. and Mrs. Homer J. Livingston, Jr.  
Mrs. Allan M. Loeb  
March of Dimes

Mr. and Mrs. S. Edward Marder  
Mr. and Mrs. Miles L. Marsh  
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Clyde S. McGregor  
Mr. William A. McIntosh  
Medline Industries, Inc.  
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Mr. Stephen K. Michael  
Carol and Terry Moritz  
Dr. Charles A. and Joan Mudd  
Mrs. Thomas R. Mulroy  
Mrs. Deanette Murdough  
Mark R. and Susan C. Neaman  
Northern Trust  
Mr. and Mrs. James J. O'Connor  
Emily and Leo O'Grady Trusts  
I.A. O'Shaughnessy Foundation/  
Mrs. J. Garrett Lyman  
Lucille Olshansky Estate  
Edmond and Alice Opler  
Foundation  
Pathology & Nuclear Medicine  
Associates, S.C.  
James A. and Amanda L. Patten  
Charitable Trust  
May Patterson Charitable Trust  
Frank E. & Seba B. Payne  
Foundation  
Barbara and Jerry Pearlman  
Mrs. Harold Perlman  
Miss Maxine R. Philipsborn  
Mr. and Mrs. Thomas Pick  
Henry Pope Foundation  
Dr. and Mrs. Ronald B. Port  
Lucile B. Priess Estate  
Prince Charitable Trusts  
Ravinia Associates in Internal  
Medicine, Ltd.  
The Retirement Research  
Foundation  
Shaiza Rizavi/A. Z. Rizavi, MD  
Memorial  
Rena B. Robinson  
Lois I. Ross Trust  
Ross Laboratories  
Mrs. A. Frank Rothschild  
Sacks Family Foundation  
Dr. Richard and Carolyn Santee  
The Satter Foundation  
Dr. Scholl Foundation  
The Seabury Foundation  
D. C. Searle  
G. D. Searle & Company  
Searle Family Trust  
ServiceMaster  
Mr. and Mrs. John G. Sickle  
Fred B. Snite Foundation  
Solo Cup Foundation  
The Staubitz Family Charitable Trust  
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Dr. and Mrs. Paul Sternberg  
Howard L. Storch  
Tillie T. Straub Charitable  
Foundation  
Structured Settlement Trust  
The Gertrude & Walter Swanson, Jr.  
Foundation  
Robert Ray Szombathy Estate  
Mr. John W. Taylor, Jr.  
Mr. and Mrs. John W. Taylor III  
Sidney J. Taylor Family  
Morton and Eunice Teitelbaum  
Carl and Marilyn Thoma  
Mr. J. Mikesell Thomas

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Mr. and Mrs. Raymond C. Tower  
Chester D. Tripp Charitable Trust  
Mrs. Ormand J. Wade  
Walgreen Company  
Mr. and Mrs. John R. Walter  
A. Montgomery Ward Foundation  
Washington Square Health  
Foundation  
C.O. Waters Trust  
Frank G. Watson Estate

Mr. and Mrs. Elmer H. Wavering  
Myra Rubenstein Weis Health  
Resource Center  
The Herbert C. and  
Florence M. Wenske Foundation  
W.P. & H.B. White Foundation  
Rachel B. Williams Foundation  
The Winona Corporation  
Women Helping Women  
Wyeth-Ayerst Laboratories  
Bud and Dorothy Zeman Foundation

*The Auxiliary of Evanston  
Northwestern Healthcare, under the  
direction of Auxiliary President Mary  
Hoppe, made a two-year commitment to  
the Division of Gastroenterology to help  
Division Head Michael J. Goldberg,  
MD, and his colleagues establish the  
Center for Inflammatory Bowel Disease.*



The Legacy Society, Chairman's Society and Patten Circle recognize cumulative lifetime giving.

## THE DR. LOUIS W. SAUER SOCIETY

Gifts of \$10,000 to \$99,999

Anonymous  
A Million Tomorrows  
ABM Charitable Trust  
Mr. and Mrs. Hall Adams, Jr.  
Advance Mechanical Systems, Inc./  
David Weiner/Michael Vinci  
Allstate Corporation  
Aramark Healthcare Management  
Services  
The Associate Board of Evanston  
Northwestern Healthcare  
Mr. Carl W. Balling  
Mr. and Mrs. Jules F. Bernard  
Ms. Marina S. Bozilenko  
Helen V. Brach Foundation  
Bristol - Myers Squibb Company  
Chicago Community Foundation  
Crate and Barrel  
Mr. and Mrs. A. Steven Crown  
Epic Systems Corporation

Arsen P. Fiks, MD Family  
Margaret and Joseph P. Flanagan, Jr.  
Ms. Cherise Fleming  
Mrs. Arthur A. Frank  
Brian and Colleen Gelber  
Dr. and Mrs. Joseph Golbus  
W. W. Grainger, Inc.  
Barcy and Mil Grauer  
Tim & Tom Gullikson Foundation  
Mr. Frederick P. Harnstrom  
Harris Family Foundation  
Integrated Facilities Solutions, Inc.  
Jamerson & Bauwens Electrical  
Contractors, Inc.  
Barbara and Jordon Katz Family  
Foundation  
Mr. and Mrs. Richard L. Keyser  
Dr. and Mrs. Janardan D. Khandekar  
R. A. Lenon

Levy Security Corporation  
The Marvin and Kay Lichtman  
Foundation  
Dr. Louise S. Matthews and  
Mr. Thomas Raymond Flickinger  
The Edward E. & Marie L. Matthews  
Foundation  
Mrs. Robert L. Milligan  
Mr. John H. Moss  
Elsa U. Pardee Foundation  
C. Robert Passantino Charitable  
Remainder Trust  
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Gustavus and Louise Pfeiffer  
Research Foundation  
Mr. Sidney L. Port  
Power Construction Company, Inc.  
J.B. & M.K. Pritzker Family  
Foundation  
The Rockwell Foundation

Ms. Ellen A. Rudnick and  
Mr. Paul W. Earle  
Mrs. Julius G. Schuster  
Mr. and Mrs. James L. Scott  
The ServiceMaster Company  
Mrs. Shirly Siegel  
Mr. and Mrs. Ronald G. Spaeth  
Dr. Stuart and Denise Sprague  
Standard Parking  
Mr. and Mrs. Harrison I. Steans  
Superior Ambulance Service, Inc.  
Mr. and Mrs. Timothy Vander Molen  
Dr. and Mrs. Jeffery S. Vender  
Eleanor P. Voysey Trust  
Mr. and Mrs. Jonathan P. Ward  
The Warwick Foundation  
Wertheimer Box & Paper Corp.  
Mr. and Mrs. Miles D. White  
Winston & Strawn LLP  
Carole Ann Wroblewski

## THE DR. FREDERICK CHRISTOPHER SOCIETY

Gifts of \$5,000 to \$9,999

Anonymous  
Allstate Insurance Company  
The Allyn Foundation, Inc.  
American Parkinson Disease  
Association Inc.  
AMR ProNurse  
Mr. William R. Anixter  
Association of Independent  
Corrugated Converters  
Susan Berghoef  
Mr. and Mrs. Thaddeus M. Bond  
Robert and Sharon Burack  
Campbell Soup Foundation  
Fern and David Canmann  
Dr. and Mrs. Michael S. Caplan  
Cardinal Health  
Mr. and Mrs. Faris F. Chesley  
The Chest Foundation  
Chicago Platform Tennis Charities, Inc.  
Cinram International, Inc.  
Cole-Parmer Instrument Co.  
Colliers, Bennett & Kahnweiler  
Corrugated Supplies Company, LLC  
Henry Crown and Company

Ms. Rebecca E. Crown and  
Mr. Richard Robb  
Dearborn Music  
Mrs. Rose Donnell  
Mr. Gus E. Dullin  
E. Paul and Susan Dunn  
Dr. and Mrs. Robert R. Edelman  
Entertainment Industry Foundation  
First Tennessee Foundation  
Mr. and Mrs. Russell M. Flaum  
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Mr. and Mrs. Steven L. Fradkin  
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Ms. Ilene S. Gordon and  
Mr. Abram Bluestein  
Mr. Raymond Grady  
Mr. John Greenland  
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Mr. and Mrs. William J. Hagenah III  
Harken Foundation  
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Henricksen/Allsteel  
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Illinois Tool Works, Inc.  
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Liberty Mutual Foundation  
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Architects  
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Madison Dearborn Partners, LLC  
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McDonald's Co. Matching Gifts  
McGuire Woods LLP  
McKay, Nora, Tanzillo, Daddino  
& Kott LLP  
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Mercer Human Resources Consulting  
Dr. Joel R. Meyer  
Morgan Stanley  
John D. & Alexandra C. Nichols  
Family Foundation  
Gertrude B. Nielsen Charitable Trust  
Mr. and Mrs. Philip R. Nielsen  
Nordstrom  
Mrs. Mary S. O'Brien  
Mr. and Mrs. William A. Osborn  
The Pattis Family Foundation  
Pepper Construction Company  
Mr. and Mrs. Ellard Pfaelzer, Jr.  
Mr. and Mrs. John Raitt  
Mr. and Mrs. Alfred M. Rogers, Jr.  
Mr. and Mrs. I. D. Rosuck  
Royal Containers, Ltd.  
Saks Fifth Avenue  
Mrs. Dorothy Schnadig

Ms. Robin B. Seidenberg  
Dr. and Mrs. Leopold Selker  
Dr. and Mrs. Ronald A. Semerdjian  
Ms. Pamela Seremak  
Mr. and Mrs. Leon Shlofrock  
Rich and Sara Silver  
Skylark Foundation/Sharen and  
Marc Berman  
Mr. and Mrs. Thomas W. Smith  
Smurfit-Stone Container  
Corporation  
Springfield Service Corporation  
Richard A. Stein  
Mr. and Mrs. John N. Stern  
Pam and Joseph Szokol  
Takeda Pharmaceuticals  
North America  
Mr. and Mrs. Jerome Targun  
Telephone and Data Systems, Inc.  
Virginia and Fred Uhlmann  
United Conveyor Foundation  
Mr. and Mrs. William J. White  
Mr. William Wrigley, Jr.  
Mr. and Mrs. Harvey Yellen

The Sauer, Christopher, Danforth and Stacey Societies acknowledge tax-deductible annual contributions

## DRS. WILLIAM C. AND DAVID N. DANFORTH SOCIETY

Gifts of \$2,500 to \$4,999

American Mediconnect, Inc.  
Mrs. G. F. Baer  
Mr. and Mrs. Howard B. Bernick  
Mr. and Mrs. Keith D. Bronstein  
Mrs. Donald W. Campbell  
Dr. and Mrs. Jorge del Castillo  
Department of Radiology  
Dr. and Mrs. James C. Dohnal  
Mr. and Mrs. Arthur Dole III  
Sue and John Durburg  
Mark and Elizabeth Ferguson  
Mr. and Mrs. Frederick S. Fox  
Mr. and Mrs. Eugene Freedman  
Philip Garoon and Family  
Gastroenterology Consultants of the  
North Shore, S.C.  
Mr. and Mrs. Richard W. Gochnauer  
Dr. and Mrs. Michael J. Goldberg  
Mr. and Mrs. Benjamin Greene

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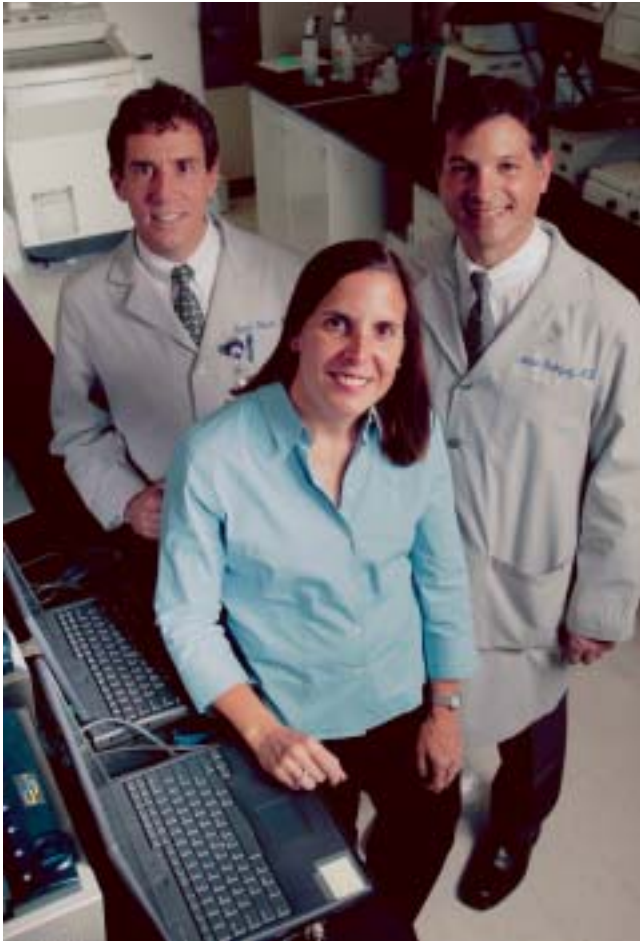
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*A multi-year commitment from Kristen Hertel and husband Muneer Satter (not pictured) will support the research of Gustavo Rodriguez, MD (right), Director, Division of Gynecologic Oncology and Emmet Hirsch, MD, Division Director of Obstetrics. Dr. Rodriguez is conducting research to develop a pharmacological preventive approach for ovarian cancer, while Dr. Hirsch's research involves understanding the complex process of pre-term labor.*

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